Key highlights on how German CREX companies are utilising renewable energy

Drive to carbon neutrality through transparent reporting

Deutsche Bank, the international investment bank, is delivering significant increases in energy efficiency and renewable energy procurement by having clear accountability and targets throughout the organisation. The environmental focus is driven by the board's desire to operate using responsible business practices while leveraging it as a competitive advantage. The bank believes that it is important to address the environmental concerns of key stakeholders, particularly customers and the general public. Clean energy is also an important part of Deutsche Bank's financial services offering, which it continues to expand.

In 2011, Deutsche Bank used 394GWh of renewable energy, some 73% of its total electricity consumption, placing it third in both the CREX global banking sector rankings and in the German company rankings for total renewable electricity use.

The bank also has approximately 3MW of installed capacity globally, mostly solar PV and wind. In July 2012, Deutsche Bank's Americas headquarters at 60 Wall Street, New York City, won an award from the US Green Building Council for making the biggest environmental improvement. As well as implementing a substantial building energy management retrofit, the bank had installed a 123kW solar PV array on the roof, the largest such array in Manhattan and the highest in the US.

Renewable energy creates a better value proposition towards employees

SAP AG (SAP) believes that renewable energy is a way to increase the company's value proposition towards employees, and thus attract and retain top talents for the company. This is a key finding from the Corporate Renewable Energy Index (CREX), in which SAP has stated employee motivation and retention as a key reason for why the company procures renewable energy.

According to the CREX data, SAP currently procures 30% of the company's total electricity from renewable sources, of which 20% is wind energy. The company's headquarter covers half of its electricity needs from renewable sources. Purchasing wind-generated renewable energy certificates (RECs) plays an important role.

For SAP, employee retention is also central in order to ensure innovation and thus the success of the company. SAP has committed itself to listening to its employees in order to attract and retain talents. Here, sourcing renewable energy has proven to be an important factor, as this communicates strong commitment to sustainable business practices towards the employees. A good example of how the company is executing this commitment is its head office: "When we laid the foundation for the new SAP building in Pennsylvania, our goal was to create an inspirational work place for our Philadelphia-area employees and show our commitment to sustainable development and growth in North America," said Bill McDermott, co-CEO of SAP AG.

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CREX<GO>



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Energy Transparency 2012 Facts & figures | What is it all about?

Bloomberg New Energy Finance and Vestas Wind Systems, the world leader in wind energy, have launched the ambitious Energy Transparency 2012 campaign. This thought-leader project sheds light on key topics such as how consumers perceive products and companies that use renewable energy, and the electricity consumption of companies worldwide and their successful adoption of renewable energy.

The significance of the Energy Transparency Campaign

The campaign builds on two pillars: 1) the Global Consumer Wind Study (GCWS), which every year surveys the consumers' preference regarding renewable energy, and 2) the Corporate Renewable Energy Index (CREX), which provides insights into companies' voluntary renewable energy procurement.

The Energy Transparency campaign aims at highlighting carbon conscious companies' successful stories in a consistent and transparent manner. The campaign aims to foster a discussion on how corporations can use renewable energy to increase brand equity, hedge energy cost, build a more sustainable company image and make the planet healthier. In addition, the GCWS will help companies recognize the value consumers place on companies supporting renewable energies.

Facts about the GCWS

The Global Consumer Wind Study (GCWS) is a global study focusing on consumers' preferences regarding energy, their demand for products made with renewable energy, as well as how energy decisions by some of the world's largest companies affect consumer choices. The GCWS is commissioned by Vestas Wind Systems and conducted by TNS, surveying over 24 000 consumers in 20 countries in 2012. Though there are multiple regional is clear. Consumers want more willing to pay for it.



Read the full story and many other.



variations, the overall message renewable energy, and they are

Facts about the CREX able Energy Index (CREX) able energy procurement. Produced by Bloomberg New Energy Finance, in by corporations around CREX includes more than

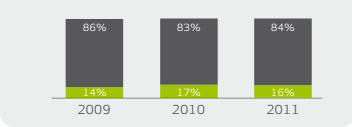
German take-aways from CREX 2012

German CREX companies choose renewable energy to walk the talk, accommodate customer demand and increase employee motivation

Key reasons for procuring renewable energy

- 20% of the German CREX companies stated that they procure renewable energy in order to be in line with CEO / board visions and the company's core business strategy. This reason is given by a range of companies such as Deutsche Bank, Puma, and Allianz.
- Accommodating customer and employee demand for renewable energy also plays a significant role for German CREX companies, due to the German public's high level of awareness and preference for renewable energy. This reason was cited by companies such as Deutsche Telekom, Deutsche Post, SAP, and Hamburger Hafen.





Procurement regimes



The most common procurement method among German CREX companies is to buy renewable energy certificates (RECs), chosen due to low cost and ease of implementation

Conventional

Renewable

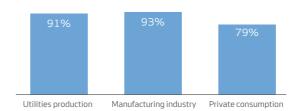
The second most common procurement method is Green pricing. Power purchasing agreements (PPAs) from independent power producers (IPPs) only plays a limited role.

German take-aways from GCWS 2012

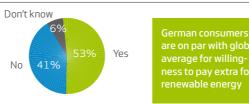
German consumers demand more renewable energy, creating a business opportunity for corporations using them

How can renewable energy help increase the profitability of companies?

To what degree do you believe that the following areas cause human action induced climate changes?



Would you be willing to pay extra for products that are manufactured using renewable energy?



What German consumers think



WIND**MADE**[™]

8 out of 10 prefer renewable energy over conventional. This might be linked to the fact that 87% believed that renewable energy is a good solution to climate change, and 66% are concerned about the country's dependency on imported fossil fuels

1 out of 3 want wind energy to become the dominant source of renewable energy in the future

69% would get a more positive perception of a brand if its primary source of energy was wind and 65% state that they would be willing to pay a premium for products with the WindMade label

Source: Global Consumer Wind Study 2012



What other preferences do consumers have?

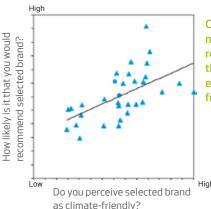
Regional CREX rankings

	% of RE 2011	RE in GWh
1. Deutsche Wohnen AG	100%	9
2. Sto AG	85%	11,032
3. Deutsche Bank AG	73%	394
4. Altana AG	50%	64
5. Hamburger Hafen und Logistik AG	50%	72
6. Deutsche Telekom AG	48%	3,089
7. Allianz SE	48%	273
8. Deutsche Post AG	39%	719
9. SAP AG	32%	95
10. Audi AG	32%	172
11. Muenchener Rueckversicherung	28%	83
12. Kloeckner & Co SE	27%	31,536
13. CENTROTEC Sustainable AG	26%	5
14. Fraport AG	24%	80
15. Bayerische Motoren Werke AG	19%	329
16. Boehringer Ingelheim	17%	294
17. Puma SE	13%	8
18. ElringKlinger AG	11%	13
19. Volkswagen AG	0.3%	47
20. Linde AG	0.2%	40

Main source(s) of RE

N/A Hydro and wind N/A Hydro Hydro, wind and biomass Hydro, solar and wind N/A Hydro and wind N/A Blend N/A Waste, hvdro, solar and wind Blend Waste CREX 2012 N/A Hydro and solar Blend N/A N/A

German consumers are more willing to promote climate-friendly brands



Consumers are more likely to recomend a brand that they perceive as environmentally friendly

However, 3 out of 4 German consumers feel they are inadequately informed about the energy consumption of the surveyed brands. Increasing transparency is the first step towards capturing value from these consumers.

Source: Global Consumer Wind Study 2012

German consumers' willingness to pay a premium for products produced using renewable energy, by class

